



Kingston and Richmond  
Safeguarding Children Partnership

# Kingston and Richmond Safeguarding Children Partnership

## Published Arrangements June 2019

This paper sets out the new local safeguarding arrangements as determined by the statutory safeguarding partners in accordance with the revised statutory guidance in “*Working Together*”. They have been developed by the statutory safeguarding partners following initial work by the Independent Chair of the joint LSCB and following productive engagement and consultation with all partners currently participating in the LSCB.

The arrangements are signed off through the appropriate governance process for Richmond Council, Kingston Council, the CCG and the Metropolitan Police. These arrangements will be published by 29th June 2019, and will be implemented three months after publication.

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# 1 Aims and objectives

- 1.1 Nothing is more important than protecting children from abuse, neglect and exploitation. Children who need help and protection deserve high quality and effective support as soon as a need is identified.**
- 1.2 We want a system that responds to the needs and interests of children and families. In such a system, practitioners will be clear about what is required of them individually, and how they need to work together in partnership with others.**

- 1.3** Securing the best possible safeguarding outcomes for children is a priority for all partner organisations in Richmond and Kingston. New legislation offers an opportunity to develop already good multi-agency provision. The right structures need to be in place for strategic leaders to have a clear understanding of strengths and weaknesses of current safeguarding arrangements, to make the right, timely decisions and for operational activity to take place where it matters most to make a positive impact on young lives.

## The purpose of these local arrangements is to support and enable local organisations and agencies to work together in a system where:

- children are safeguarded and their welfare promoted
- partner organisations and agencies collaborate, share and co-own the vision for how to achieve improved outcomes for vulnerable children
- organisations and agencies challenge appropriately and hold one another to account effectively
- there is early identification and analysis of new safeguarding issues and emerging threats
- learning is promoted and embedded in a way that local services for children and families can become more reflective and implement changes to practice
- information is shared effectively to facilitate more accurate and timely decision making for children and families

# 2 Background



- 2.1** The Wood Review into the role and function of local safeguarding children boards, published in May 2016, found that the current system of local multi-agency child safeguarding arrangements needed to change. Wood proposed a new model that would ensure stronger leadership responsibility would be taken by Councils, the Police and Health; and that the focus should be upon frontline service delivery and children's outcomes, not upon prescribed bureaucratic requirements.
- 2.2** Wood also recommended the introduction of a national framework for Child Safeguarding Practice Reviews and new arrangements for child death overview panels to cover a larger geographical and population area. The arrangements for child death reviews are the responsibility of the CCG and the Council and are being developed in parallel with these safeguarding arrangements.
- 2.3** The key recommendations of the Wood Review are now included in the Children and Social Work Act 2017. Following the passage of the Act, the Government revised Working Together to Safeguard Children in 2018, alongside statutory guidance on the transitional arrangements from LSCBs to new local arrangements.
- 2.4** Working Together to Safeguard Children 2018 states that the responsibility for local partnerships rests with the three safeguarding partners – the Local Authority, Police and the CCG. The lead representative from each (LA Chief Executive, CCG Accountable Officer and Chief of Police) must play an active role. They can delegate their functions if felt appropriate.
- 2.5** The partners should agree how to coordinate their services, act as a strategic leadership group for others, and implement local and national learning from serious child safeguarding incidents.
- 2.6** There will be a new National Child Safeguarding Practice Review Panel which will commission national reviews in respect of children's safeguarding, and will liaise with local safeguarding partners over local practice reviews.

- 2.7** Since 3 September 2018, education providers have been required to follow revised statutory safeguarding guidance from the Department for Education; Keeping Children Safe in Education: for Schools and Colleges. This is to be read in conjunction with Working Together to Safeguard Children. This new guidance emphasises supporting care leavers, previously looked after children, children with SEND and has a particular focus on peer on peer abuse.
- 2.8** Schools and colleges are responsible for their own child protection policies which reflect the children they serve and local needs, and which reflect the additional safeguarding challenges for children with SEND. Schools and colleges should now also be aware of contextual safeguarding.

## Local Context

- 2.9** It is worthy of note that Richmond and Kingston created a Joint Local Safeguarding Children Board in April 2018, ahead of the current legislation. The last OFSTED inspections assessed the LSCB for Richmond as Good in October 2017, and the LSCB for Kingston as Good in August 2015. We should continue to consider other 'cross-border' opportunities to improve service delivery, building upon the significant decision to move to a joint board which should be highlighted as early innovation by the partnership. All but one of the Sub Groups that service the existing board have also already been joined.
- 2.10** A paper was circulated to the three statutory partners and taken to the LSCB Joint Board meeting in May 2018 which set out considerations for future safeguarding arrangements. The statutory safeguarding partners have then further developed these proposals and consulted with partners, including at an extraordinary meeting of the LSCB in April 2019.

# 3 Proposed new arrangements



## Governance / Structure

### Design Principles

In designing the new arrangements, the following characteristics are key:

- a To have a child centred approach
- b To have a positive and direct impact on frontline services, across all partners
- c Set of agreed outcomes reflected through the work plan
- d A clear focus upon children’s safeguarding, and join up with other partnership governance arrangements which take responsibility for wider issues of children’s welfare and development
- e Effective working through clear governance and accountability
- f To have strong, independent scrutiny and challenge and a culture of constructive challenge
- g To create quality relationships across partners with a shared set of values and behaviours
- h To have a conflict resolution policy
- i That there is equity between partners
- j To include the voice of the children in its direction and services

**3.1** The responsibility for driving forwards the new local safeguarding arrangements is currently devolved to the Directors of Children’s Services for Richmond and Kingston Councils, the Richmond and Kingston CCG’s Director of Quality and the Head of Safeguarding for the Metropolitan Police’s South West Basic Command Unit.

**3.2** Accountability meetings will be held by each statutory partner to ensure that their respective leaders are both fully briefed upon the effectiveness of safeguarding arrangements and able to hold the devolved leads to account. This will include the Leader, Lead Member and Chief Executive of each Council; the Chair and Chief Accountable Officer for the CCG; and the Police Commander for South West London. It is proposed that once a year these senior strategic and democratic leaders meet together to review the annual priority setting for the local safeguarding arrangements.

**3.3** The statutory partners will also ensure that their annual report will be shared with the relevant Council and CCG committees/boards, and the Health & Wellbeing Boards.

**3.4** The geographical footprint of safeguarding arrangements will remain the area covered by Richmond and Kingston Councils. It is important to be mindful of the geographies in which the partner organisations are working. In particular that the Police South West London BCU covers not just Richmond and Kingston, but also Wandsworth and Merton; and that the CCG is moving towards the key role played by the South West London STP in line with the NHS Ten Year plan, covering Wandsworth, Merton, Sutton and Croydon in addition.

### Richmond and Kingston Safeguarding Children Partnership Strategic Leadership Group

**3.5** Senior strategic leadership will most effectively be provided by a small executive group, with membership of this Strategic Leadership Group (SLG) as follows:

#### Statutory Safeguarding Partners:

- DCS, Richmond Council
- DCS, Kingston Council
- Director of Quality, Richmond and Kingston CCG
- Head of Safeguarding, Metropolitan Police South West BCU

#### Advisory Standing Members:

- Primary School representative
- Secondary School representative
- Designated Doctor
- Designated Nurse
- Director of Children’s Social Care, Achieving for Children

## Structure



#### KEY:

- SLG - Strategic Leadership Group
- SCPT - Safeguarding Children Partnership Team
- CDOP - Child Death Overview Panel

# 3 Proposed new arrangements



## The SLG will have responsibility for the following:

- Ensuring an effective Quality Assurance framework provides a clear understanding of safeguarding delivery, based on the three core elements of performance data, quality audit findings and children & families' feedback
- Developing & overseeing the overarching strategic aims of the Safeguarding Partnership
- Setting safeguarding priorities for the Partnership and overseeing the delivery of a local Business Plan
- Financial planning and resourcing of the new arrangements
- Oversight of safeguarding work completed by local partners through their operational responsibilities
- Consider opportunities for working in collaboration with other geographical areas to improve performance and efficiency
- Manage linkages to other strategic boards to encourage joint working, sharing of learning and holistic approach to safeguarding (including Safeguarding Adults Boards, Community Safety Partnerships, Health and Wellbeing Boards and the Local Family Justice Board)
- Ensure effective partnership working in relation to operational multi-agency arrangements (including MASH, MAPPA, MARAC, MARVE, Channel Panel) improve performance and efficiency
- Agreeing Annual Report for publication

**3.6** Sub-group Chairs will be expected to report on a routine basis to the SLG. Other officers and partners will routinely be invited to attend the SLG in order to contribute to specific discussions on the Forward Plan, including those from voluntary organisations and those representing the views of children and young people. The Independent Scrutineer (see below) will routinely be invited to attend and contribute to the SLG.

**3.7** The SLG will be chaired through the period of transition by the current Independent LSCB Chair in order to provide continuity, and it is then planned

that from December 2019 the SLG will be chaired by one of the leaders from the statutory safeguarding partners. The initial chair will be Ian Thomas, Chief Executive of Kingston Council. In order to ensure continuity, the chair's role should be held for a minimum period of twelve months, and there will be an annual review to determine who should chair the SLG for the following year.

**3.8** The SLG will be supported in delivering its objectives by the Kingston and Richmond Safeguarding Children Partnership Team.

**3.9** The SLG will meet quarterly to ensure the Partnership is delivering on its strategic aims in Richmond and Kingston.

**3.10** The SLG will ensure effective liaison with safeguarding partners outside the boroughs in order to address the challenges of mobile families, children accessing services outside the borough boundaries, and specific safeguarding issues such as county lines.

## Defining Relevant Agencies and their responsibilities

**3.11** The relevant agencies for these multi-agency safeguarding arrangements will be as follows:

- Richmond Council:
  - Public Health
  - Adult Services
  - Housing
  - Safer Kingston Partnership
  - Youth Offending
- Kingston Council:
  - Public Health
  - Adult Services
  - Housing
  - Community Safety
  - Youth Offending
- Richmond and Kingston CCG
- Metropolitan Police
- Each Early Years Provider
- Each Primary School
- Each Secondary School
- Each Special School
- Each 16 to 18 Education Provider
- Each Independent School
- National Probation Service
- Community Rehabilitation Company
- Achieving for Children
- Hounslow & Richmond Community Healthcare Trust
- Central London Community Healthcare Trust
- Your Healthcare

- Kingston Hospital Trust
- SW London & St George's Mental Health Trust
- West Middlesex University Hospital (Chelwest)
- London Ambulance Service
- Each private health provider
- For each health provider, the named health professionals
- Each Voluntary Sector provider for children
- Each Children's Home provider
- CAFCASS
- Fire and Rescue Service

**3.12** The core responsibilities required of each relevant agency will be as follows:

- To provide evidence as required by the SLG through the Quality Assurance Framework that addresses these core questions:
  - What they are doing to safeguard children?
  - How well they are safeguarding children?
  - What difference their service has made for children?
  - Whether they can identify any weaknesses in the local safeguarding system?
- Evidence will be required in the form of:
  - Performance Data
  - Quality Assurance Audit findings
  - The views of children and families
- To attend and engage with the partnership engagement arrangements as required
- To attend and contribute to sub-groups as required
- To attend and contribute to local learning reviews as required
- To contribute reasonable resources as required

**3.13** Each relevant agency will be written to in order to make clear the specific requirements of them.

# 3 Proposed new arrangements



## Engaging partners

**3.14** It is an absolute priority for the statutory partners that there is effective engagement of all relevant agencies, both in responding to the priorities that are set by the Strategic Leadership Group, but also in being able to raise issues of concern or of best practice to the SLG.

**3.15** New arrangements will ensure that this engagement is achieved through a combination of methods:

- Bi-annual Learning Hub participation and partnership events
- Membership of sub-groups and task and finish groups
- Attendance at the Strategic Leadership Group
- Direct lines of contact with members of the Strategic Leadership Group
- Proactive engagement with key existing partnership groups and fora

**3.16** Partner engagement will be centred upon bi-annual themed learning events in line with the proposed new approach to developing a Learning Hub. These events will be focussed and deal with key safeguarding issues and/or emerging themes. These meetings will afford opportunities to disseminate learning to a wider safeguarding community, learn from each other and support statutory and non-statutory agencies in their safeguarding provision. The forward plan for these themes will be determined by the SLG and organised by the Safeguarding Children Partnership Team. The frequency of these meetings will be kept under review.

**3.17** The CCG will lead and support all activities necessary to ensure that organisations within the health community meet their responsibilities to safeguard and protect children and young people. With the engagement of the designated medical and nursing staff, the CCG provide advice and support to all named professionals across the health community. The existing NHS contractual arrangements for quality assurance and oversight will remain in place through the new safeguarding arrangements.

**3.18** In order to ensure effective engagement with key partners, there will also be proactive quarterly or termly engagement with the following groups:

- Richmond Primary Heads
- Kingston Primary Heads
- Richmond and Kingston Secondary Heads
- Designated Safeguarding Leads
- Independent Schools Forum
- Safeguarding GP Network
- Early Years Forum
- 14 to 19 Forum
- Children's Homes Provider Network
- Richmond Voluntary Sector Network
- Kingston Voluntary Sector Network

## Sub-Groups

The SLG will determine chairing arrangements, terms of reference and membership of each sub-group. Other issues may require Task & Finish Groups as required by the SLG.

### 3.19 Learning Hub Sub-Group

Building upon the existing Quality Assurance Sub-Groups, a new approach to developing a Learning Hub is proposed. There will remain a core need for the Sub-Group to develop the clearest possible understanding of current safeguarding delivery through requiring each partner to provide specified information in relation to performance data, quality audit findings and the views of children and families. This information will be presented to the SLG following appropriate synthesis and analysis which highlights where improvement is needed. The Learning Hub will also develop an approach to learning for a priority theme for each quarter, in which frontline practitioners/staff in relevant agencies are engaged to consider the optimal ways in which practice, process and policy may best be impacted upon.

### 3.20 Local Learning Review Subgroup

Building upon the existing Serious Case Review Sub-Group, a new Local Learning Review Sub-Group will hold responsibility for considering serious incident recommendations and conducting rapid reviews when appropriate. The Sub-Group

will then make a recommendation to the Statutory Safeguarding Partners on the appropriate next steps, which may include a local child safeguarding practice review. This Sub-Group will also have responsibility for ensuring the effective dissemination of learning from National Reviews or local reviews from elsewhere that are relevant.

### 3.21 Vulnerable Children & Adolescents' Subgroup

Continuing the work of the current sub-group in developing effective safeguarding across the full range of risk that adolescents can face from non-familial exploitation and abuse. There will be exploration of the potential to strengthen this work across a wider geographical footprint that is co-terminus with the Police BCU, including Wandsworth and Merton and this may lead to a shared sub-group across that geographical footprint.

### 3.22 Workforce Development Sub-Group

Continuing the work of the current Learning and Development Sub-group in developing effective training and workforce development materials and events that ensure that both core and specialist knowledge and skills development is supported across the partnership, and that learning is effectively disseminated. There will be exploration of the potential to strengthen this work across a wider geographical footprint in SW London given that the work does not differ significantly from borough to borough, and again this may lead to a shared sub-group across a wider geographical footprint.

## Other Relevant Matters

**3.23** Notifications of serious incidents to the Department for Education, the National Child Safeguarding Review Panel and Ofsted are the responsibility of the local authority. The local authority must inform the statutory safeguarding partners of any notification within five working days, and they will then determine if there is a need for the Local Learning Sub-Group to consider a rapid review.

**3.24** The primary procedures used will remain the Pan-London Child Protection Procedures, developed and maintained by the London Safeguarding Children Board. It is proposed that the Policy and Procedures Sub-Group is disbanded and this role will be taken on by the Safeguarding Children Partnership Team who will maintain a virtual group of partners, in order to develop and review local policies or protocols. There will be some scope also to work on local policies and procedures with other safeguarding partnerships in SW London when appropriate.

**3.25** The Statutory Partners will review the current LSCB Multi-Agency Threshold Document 2018, and publish the updated version when the new safeguarding arrangements are implemented.

## Child Death Overview Panel

**3.26** The future arrangements of the Child Death Overview Panel are being progressed separately, led by the CCG.

It is recognised that the new safeguarding arrangements must include strong ties between CDOP and the Local Review Sub-group in particular to ensure appropriate information exchange and compliance with new national policy.

## 4 Independent Scrutiny



**4.1** Independent scrutiny is a statutory requirement to provide assurance in judging the effectiveness of multi-agency arrangements to safeguard and promote the welfare of all children in a local area. It is proposed to initiate a new role of Independent Scrutineer to fulfil this function and provide the critical challenge and appraisal of the safeguarding arrangements agreed in Richmond and Kingston. As previously stated the SLG will have responsibility for determining local arrangements including involving other relevant agencies.

**4.2** The role of independent scrutiny is required to cover the following:

- Consider the overall effectiveness of local safeguarding arrangements
- Consider how well the safeguarding partners are providing strong leadership
- Provide independent scrutiny of the annual report of the safeguarding partners

**4.3** In addition to these functions, it is proposed that the independent scrutineer also has a role to deliver the following:

- To offer mediation to the three statutory safeguarding partners and any other local agencies in dealing with any key areas of disagreement
- To offer independent review of any escalated concern raised by relevant agencies or on behalf of children and families
- Support a culture and environment conducive to robust scrutiny and constructive challenge.

**4.4** The other ways in which independent scrutiny will be delivered to these safeguarding arrangements include:

- Inspection - either single or joint inspections of the statutory partners and the services they are responsible for; agencies in dealing with any key areas of disagreement
- Democratic local scrutiny - through the governance arrangements required of each Council;
- Peer Review - such as through the developing ALDCS (Association of London Directors of Children's Services) sector led improvement programme, supported by the Department for Education, which includes an annual programme of peer challenge.

**The following is a guide to the initial proposed way in which the Independent Scrutineer will operate, and how these arrangements will be reviewed.**

- Scrutiny in relation to the key priority theme of the learning hub, including engagement with and observation of frontline practice
- Annual scrutiny of the priorities set by the SLG to ensure the relevance of priorities in meeting local needs
- Annual scrutiny of the effectiveness of arrangements to identify and review serious child safeguarding cases
- At least annual review of the clarity of the information that the SLG receives to inform strategic leaders of the effectiveness of safeguarding
- The Independent Scrutineer will be expected to make formal recommendations to the SLG
- The statutory partners will review the arrangements for independent scrutiny at least annually and report in the annual review on these arrangements.

## 5 Conflict Resolution



**5.1** All agencies working with children in Richmond and Kingston remain subject to the London Child Protection Procedures and its chapter covering 'Professional Conflict Resolution'. This sets out the general principles of resolution as well as the specific processes to be followed. The SLG and all relevant agencies will be expected to adhere to these procedures.

**5.2** When a disagreement arises between members of the Children's Safeguarding Executive Partnership, then the general principles of resolution will still apply, in particular:

- When the disagreement is between two agencies, then they should seek to meet and find a satisfactory resolution;
- Where the disagreement cannot be resolved, or involves a more complex set of partner agencies, then it will be for the full SLG to seek a resolution;

- Where necessary, the three statutory safeguarding partners have primacy in determining the resolution to a disagreement;
- Where there is disagreement between the statutory safeguarding partners, then the Independent Scrutineer should be asked to mediate and negotiate a satisfactory solution.
- Where necessary, the statutory safeguarding partners may escalate to the Chief Executive of the Council, the Chief Accountable Officer of the CCG and the South West London Police Commander.
- Statutory partners should escalate to the relevant Secretary of State only as a final resort.
- Whistleblowing Procedures provide an additional important route for staff to raise concerns in a safe process that protects their position, if this is a concern. Partners will each adhere to their own whistleblowing procedures.

## 6 Funding & Resources



**6.1** The budget and resourcing needed to ensure effective delivery of the new local safeguarding arrangements will be determined by the detail of the work to be undertaken to deliver the objectives and priorities set by the Strategic Leadership Group. Operational safeguarding duties will remain the responsibility of each statutory partner and relevant agency, and will not be the responsibility of the Safeguarding Children Partnership Team.

**6.2** The safeguarding partners will ensure that resourcing is maintained through the transition to new arrangements in order to ensure continuity, pending a review of the capacity and roles required for the new arrangements. The current annual budget is £549,000.

## 7 Voice of the Child



**7.1** The new arrangements will ensure that the voices of children and young people are at the forefront of partners' consideration of what is working well and what needs to improve. The SLG will consider future steps to ensure the voice of the child is heard on all issues pertaining to the partnership, including the potential to develop the role of Children's Advocate(s) to work closely with the SLG. There will be opportunity for feedback from local user groups in relation to issues they have considered. A stakeholder group will continue to be developed by the Safeguarding Children Partnership Team.

**7.2** The new logo has been designed by children from Richmond and Kingston.

## 8 Transitional Arrangements



**8.1** Any outstanding Serious Case Reviews will remain the responsibility of the LSCB to be completed, even if that is the only responsibility of the LSCB once new local safeguarding arrangements have commenced. The responsibility for implementing the recommendations of all Serious Case and other local learning reviews will pass to the SLG once new arrangements commence.

**8.2** Arrangements will be made to ensure the safe transfer of all the LSCB's current records to the SLG. The current website and LSCB materials will be reviewed, and updated in line with the identity of the new arrangements.

**8.3** The safeguarding partners will ensure effective communication of the new arrangements to all relevant agencies and to the public.



**9.1** It is proposed that the SLG will maintain the existing shared local priorities for 2019/20 that are set out under the general themes of Improving Practice;

Workforce Development; Communication and Engagement; and Governance and Accountability.

### These priorities are:

- Neglect - the Strategy was endorsed in June 2018 and launched in autumn 2018 with a multi-agency conference, expecting Neglect Champions to come forward in support from all agencies and sectors; providing further training and quality assuring work in relation to working with neglect over time;
- Risky behaviour, mental health, emotional wellbeing, and exploitation;
- Participation to ensure we are hearing and acting on children's voices in Kingston and Richmond, not only through our local safeguarding arrangements, but through local agencies and user groups;
- Developing a strong new safeguarding partnership to replace the LSCB in 2019, by maintaining our good local work and relationships.



In order to bring transparency for children, families and all practitioners about the activity undertaken, the SLG will publish an annual report. The report will consider the effectiveness of the local arrangements and report on any proposed changes and when they will be implemented. The first annual review and report will fall six months after implementation, and this is helpful to ensure the early capture of early learning about what is working well and what may require amendment.

The report will include:

- What the partnership has done as a result of the arrangements, including on child safeguarding practice reviews, and how effective these arrangements have been in practice
- Evidence of the work undertaken by the safeguarding partners and relevant agencies, including training, and an analysis of the difference it has made for children and families
- Progress on agreed priorities, including an analysis of areas where there has been little or no progress
- A record of decisions and actions taken by the partners

in the report's period (or planned to be taken) to implement the recommendations of any local and national child safeguarding practice reviews, including any resulting improvements

- Ways in which the partners have sought and utilised feedback from children and families to inform their work and influence service provision.

The report will be published, and will be shared with the National Child Safeguarding Review Panel and the What Works Centre.

**James Thomas, DCS Richmond**  
**Pauline Maddison, DCS Kingston**  
**Owain Richards, Head of Safeguarding, Metropolitan Police SW BCU**  
**Fergus Keegan, Director of Quality, Richmond & Kingston CCGs**

## Appendix 1



### Summary of proposed local safeguarding arrangements for children in Richmond and in Kingston

#### Aims and objectives

- Children are safeguarded and their welfare promoted
- Partner organisations and agencies collaborate, share and co-own the vision for how to achieve improved outcomes for vulnerable children
- Organisations and agencies challenge appropriately and hold one another to account effectively
- There is early identification and analysis of new safeguarding issues and emerging threats

- Learning is promoted and embedded in a way that local services for children and families can become more reflective and implement changes to practice
- Information is shared effectively to facilitate a more accurate and timely decision making for children and families

#### Design Principles

In designing the new arrangements, the following characteristics are key:

- to have a child centred approach
- to have a positive and direct impact on frontline services, across all partners
- to have a set of agreed outcomes reflected through the work plan





- to have a clear focus upon children’s safeguarding, and join up with other partnership governance arrangements which take responsibility for wider issues of children’s welfare and development
- to ensure effective working through clear governance and accountability
- to have strong, independent scrutiny and challenge and a culture of constructive challenge
- to create quality relationships across partners with a shared set of values and behaviours
- to have a conflict resolution policy
- to ensure that there is equity between partners
- to include the voice of the children in its direction and services

## Remit

There will be a Strategic Leadership Group led by the statutory safeguarding partners (Council, Police and CCG) which will have responsibility for the following:

- ensuring an effective Quality Assurance framework provides a clear understanding of safeguarding delivery, based on the three core elements of performance data, quality audit findings and children and families’ feedback
- developing and overseeing the overarching strategic aims of the Safeguarding Partnership
- setting safeguarding priorities for the Partnership and overseeing the delivery of a local Business Plan
- financial planning and resourcing of the new arrangements
- oversight of safeguarding work completed by local partners through their operational responsibilities
- consideration of opportunities for working in collaboration with other geographical areas to improve performance and efficiency
- managing linkages to other strategic boards to encourage joint working, sharing of learning and holistic approach to safeguarding (including Safeguarding Adults Boards, Community Safety Partnerships, and Health and Wellbeing Boards)

- agreeing an Annual Report for publication

## Scrutiny

The following is a guide to the initial proposed way in which a new role of Independent Scrutineer will operate, and how these arrangements will be reviewed.

- Quarterly scrutiny in relation to the key theme of the learning hub, including engagement with and observation of frontline practice
- Annual scrutiny of the priorities set by the SLG
- Annual scrutiny of the effectiveness of arrangements to identify and review serious child safeguarding cases
- At least annual review of the clarity of the information that the SLG receives to inform strategic leaders of the effectiveness of safeguarding
- The Independent Scrutineer will be expected to make formal recommendations to the SLG
- The statutory partners will review the arrangements for independent scrutiny at least annually and report in the annual review on these arrangements.

## Priorities for 2019/20 - carried over from the current LSCB

- Neglect - the Strategy was endorsed in June 2018 and launched in autumn 2018 with a multi-agency conference, expecting Neglect Champions to come forward in support from all agencies and sectors; providing further training and quality assuring work in relation to working with neglect over time;
- Risky behaviour, mental health, emotional wellbeing, and exploitation;
- Participation to ensure we are hearing and acting on children’s voices in Kingston and Richmond, not only through our local safeguarding arrangements, but through local agencies and user groups;
- Developing a strong new safeguarding partnership to replace the LSCB in 2019, by maintaining our good local work and relationships.